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Israel**



**Agricultural Engineering  
Institution**

# **The design of mega dairies in India: optimal facility allocation, and how big do you want to go ?**

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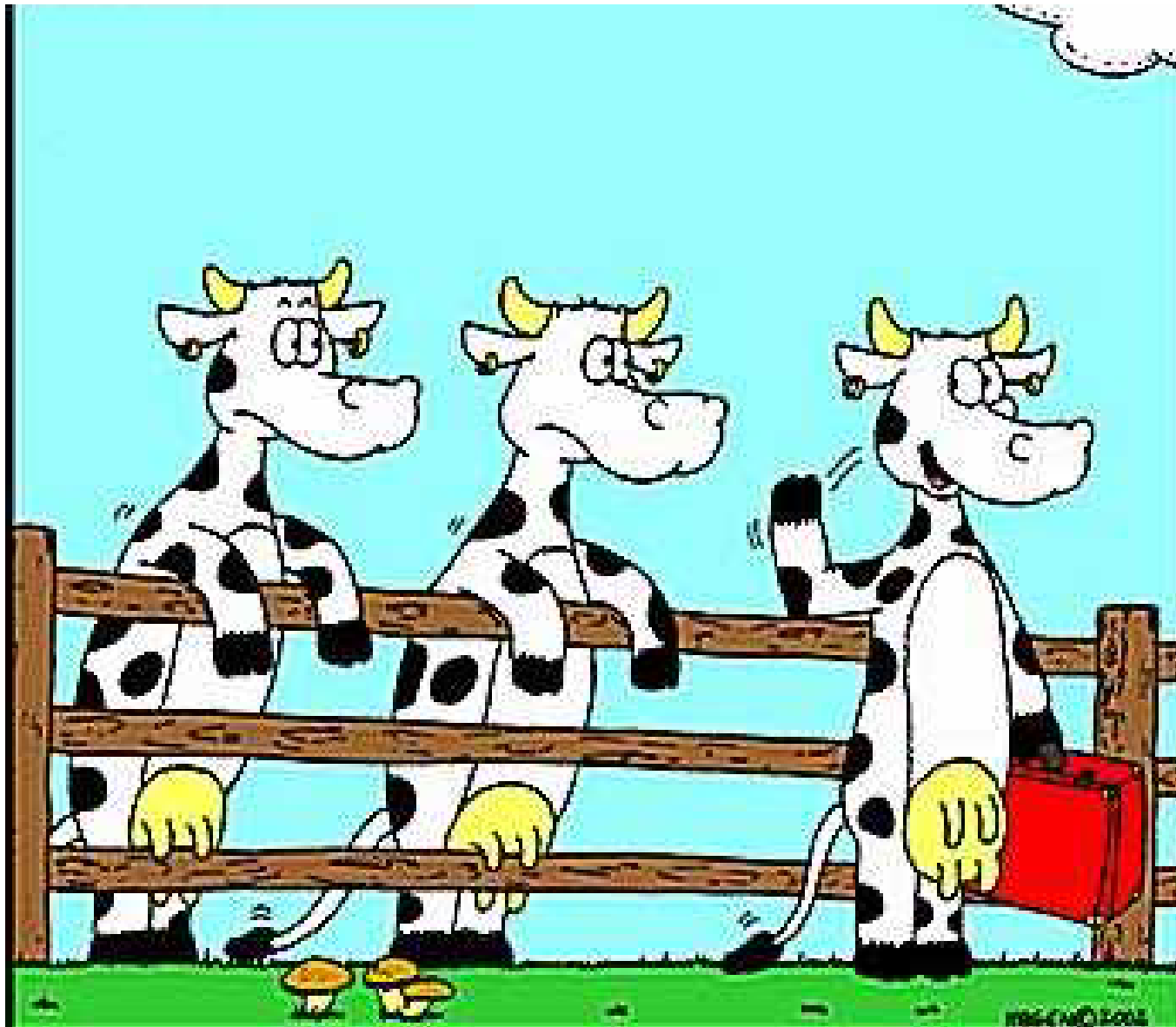
EAAP 2014 Copenhagen Denmark

# Please ask during the presentation





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**So long losers !  
I'm off to India to live like a Goddess...**

# A mega dairy in India – in brief



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- Design & management of a large-scale dairy farm require OR tools.
- In this study a combined model:
  - queuing-network, robust  $6\sigma$  design,
  - simulation and optimizationwas developed
- Design criteria were:
  - 10,000 cows in milking,
  - intensive farming while maximized animal welfare,
  - year-round indoors, no grazing, open-large cowsheds, dry manure bedding, no cubicle housing, maximizing cow resting time and worker convenience.

All design criteria were met.
- We modeled eight farming aspects:
  - \* cow traffic,
  - \* vet treatment,
  - \* cow cooling,
  - \* workers' transportation
  - \* milking parlors,
  - \* manure handling,
  - \* feed-center operation,
  - \* a problematic junction,

and their interrelations.

# Project Aim – to design a mega dairy

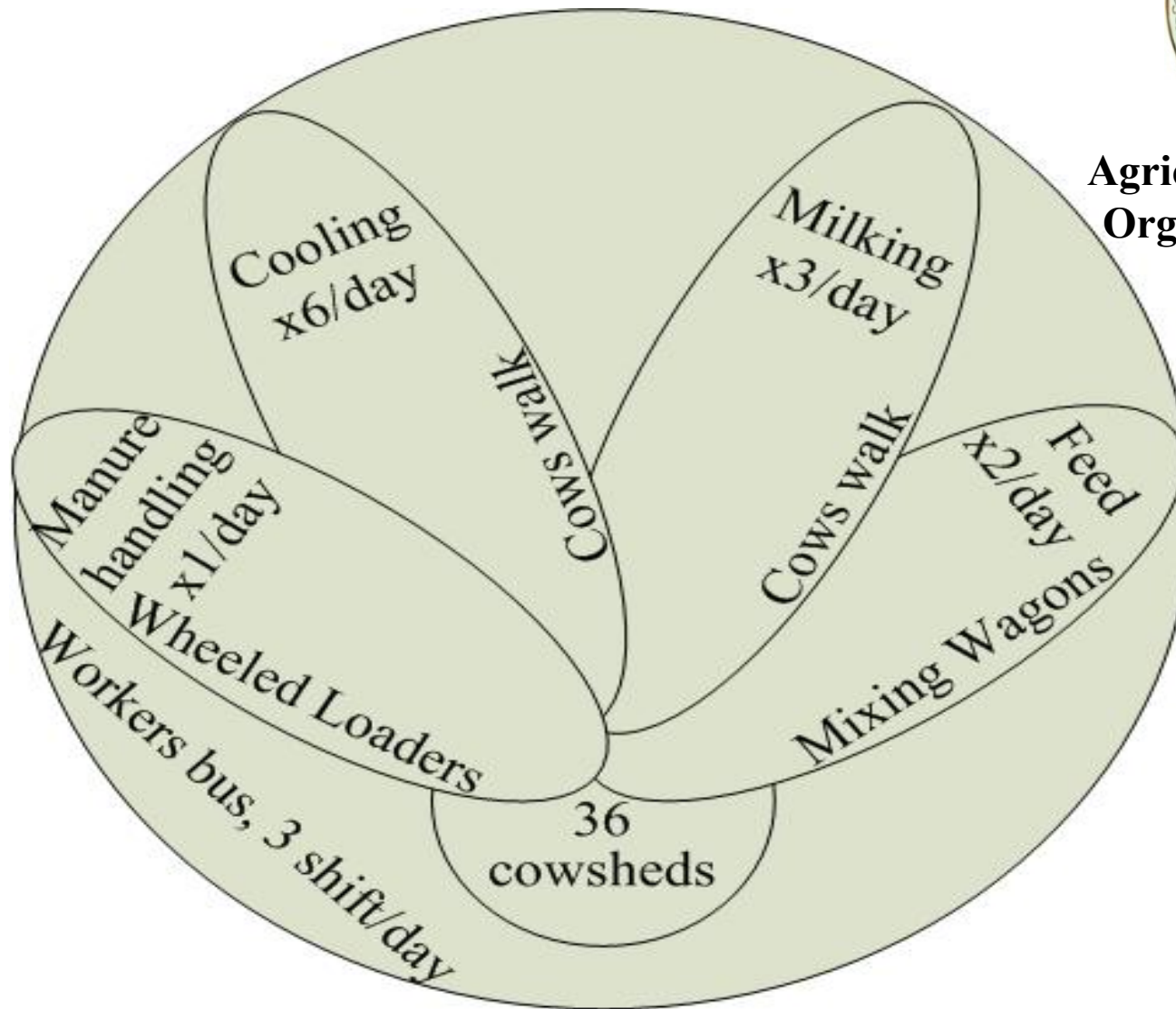
- 10,000 cows in milking
- Three rotary milking parlors
- Two veterinary hospitals
- One animal-feed center
- Cow-manure handling  
& biogas production
- Cow cooling centers
- Calves, heifers, replacement
- Workers' traffic and facilities



# A mega dairy subsystems



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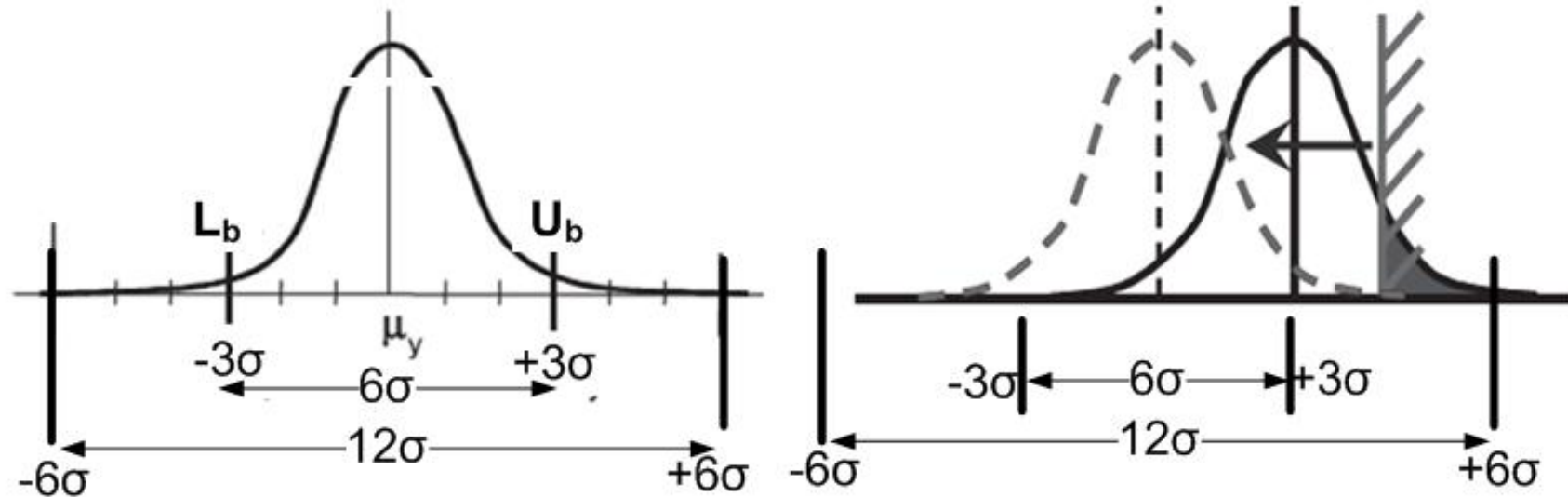


**Figure 1. The mega dairy's five traffic circles**

# Design tool 1.

# Robust 6 $\sigma$ design

The under-study farm milks  $290 \times 12 \times 3 \times 365 \times 3 = 11,431,800$  milkings per a year.



standard deviation	Percent variation (%)	Missed milkings per year (no sigma shift)	Missed milkings per year (1.5 $\sigma$ shift)
<b><math>\pm 1\sigma</math></b>	<b>68.26</b>	<b>3628453</b>	<b>7975966</b>
<b><math>\pm 3\sigma</math></b>	<b>99.73</b>	<b><u>30865</u></b>	<b><u>763678</u></b>
<b><math>\pm 4\sigma</math></b>	<b>99.99</b>	<b>720</b>	<b>70877</b>
<b><math>\pm 5\sigma</math></b>	<b>99.9999</b>	<b>6.5</b>	<b>2664</b>
<b><math>\pm 6\sigma</math></b>	<b>99.999999</b>	<b>0.02</b>	<b><u>39</u></b>

# Design tool 2. closed queuing network



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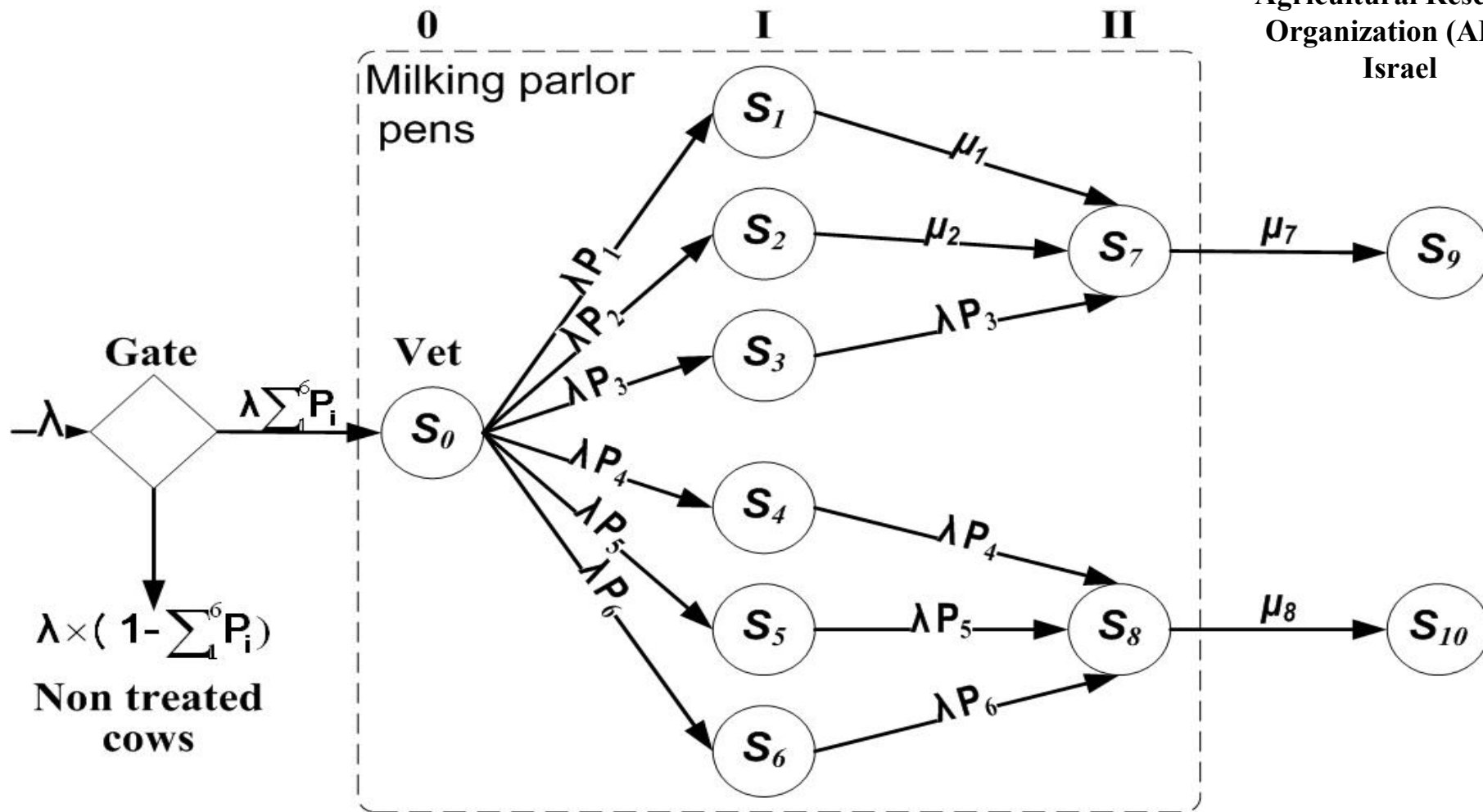


Figure 6. The flow of the cows throughout the treatments at the parlor's pens



# Design tool 3. Simulation model



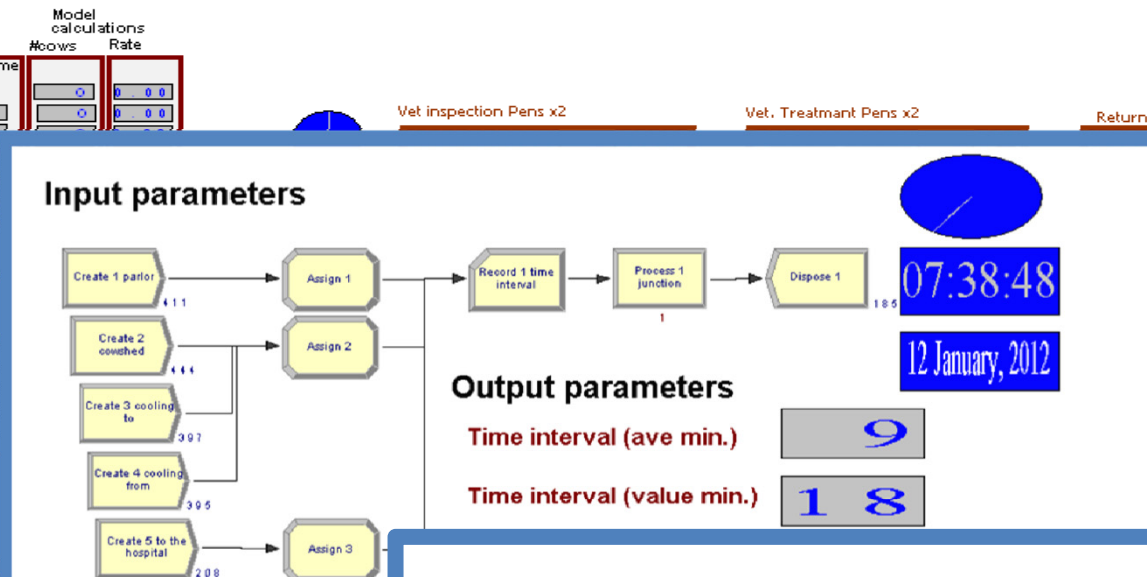
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**Input parameters**

Time interval (ave sec.)	<input type="text" value="5"/>	Treat. time (min.)	<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
# cow arrivals (cows)	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
Fertility and AI treat. rate %	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
Hoof trimming treat. rate %	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
Wrong group rate %	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
Drying cows rate %	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
Cows for sell rate %	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
Long treatment rate %	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
% total separation	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
Vet. examination min.	<input type="text" value="0"/>		<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>

**Model responses**

Vet. inspection Pens x2 WIP	<input type="text" value="0"/>	<input type="text" value="0"/>
Vet. Treatment Pens x2 WIP	<input type="text" value="0"/>	<input type="text" value="0"/>
Return to the herd Hold 2	<input type="text" value="0"/>	<input type="text" value="0"/>
Prolong Treat. and sell. Hold 1	<input type="text" value="0"/>	<input type="text" value="0"/>

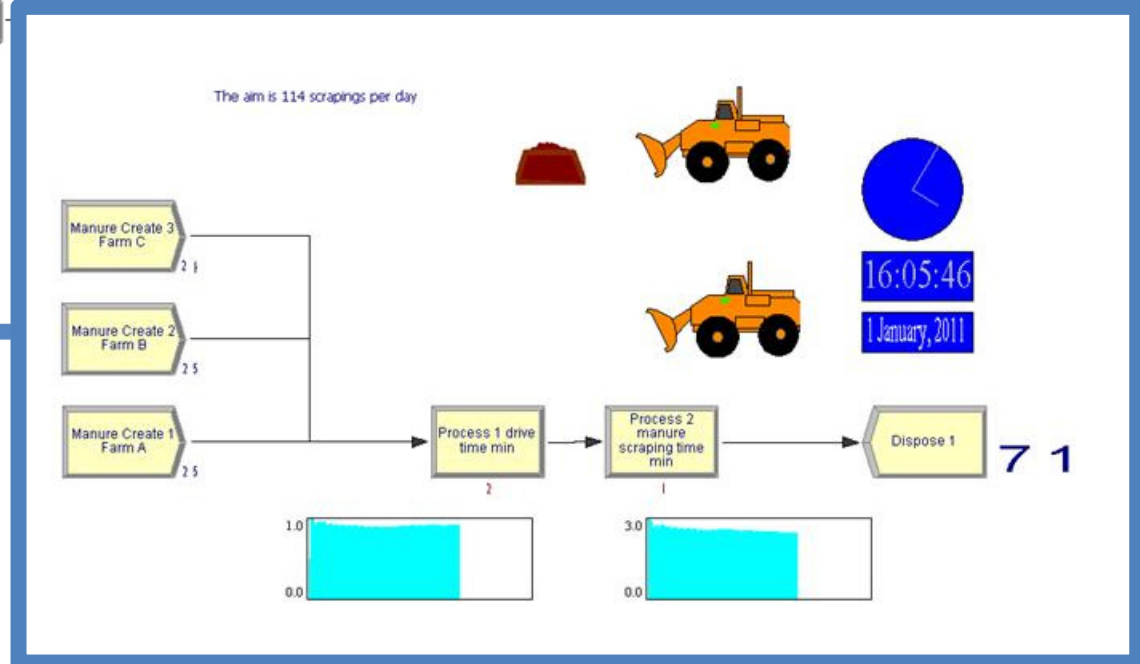


hospital Treat, sell and culling cows. Hold 1

Duration time (min.)

Max

Avg





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# Design tool 4. Optimization

## A deterministic design problem:

Minimizes:  $F(\mu_y(X))$

subject to:  $gi(\mu_y(X)) \leq 0$

$X_L \leq \mu_X \leq X_U$ .

## A probabilistic design problem:

Minimizes:  $F(\mu_y(X), \sigma_y(X))$

subject to:  $gi(\mu_y(X), \sigma_y(X)) \leq 0$

$X_L + n\sigma_X \leq \mu_X \leq X_U - n\sigma_X$

$\mu_y - n\sigma_y \geq$  Lower specification limit

$\mu_y + n\sigma_y \leq$  Upper specification limit

**n=6**

# The complexity



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- several facilities making up a large farm
- mutual interaction
- numerous animal-related parameters
- number of multidisciplinary fields,

**Systems engineering**

- Regular design – each facility separately
- Static design (Excel) and simulation
- - **no proof of optimum solution**

**Design all components  
as one single system**

- animal friendly
- environment friendly
- convenient for humans
- economically feasible
- **Social aspects - local community**
- sustainability

**Simulation & Optimization**

# A mega dairy subsystems = 7 models



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## Seven simulation models were built

- Milking parlor cow flow (model 1)
- In-parlor treatment cow flow (model 2)
- Cow traffic to the milking parlor and cooling sheds (model 3)
- Junction flow near the milking parlor (model 4)
- Manure scraping (flow?) (model 5)
- Feed-distribution flow (model 6)
- Worker traffic flow (model 7)



# **A model of mega dairy as a one single system**



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- **Optimization - maximizing capacity of each facility**
- **Queuing network links all the facilities into one single system**
- **Reliability – Quality over Time**
- **Robust (6 sigma) design**

## A mega dairy in India - results

# Farming area 1. Milking parlor

Based on the model, the decision were:



- 80-stalls rotary parlor
- Rotary speed 7.5 sec / cow

# A mega dairy in India - results

## Farming area 2.

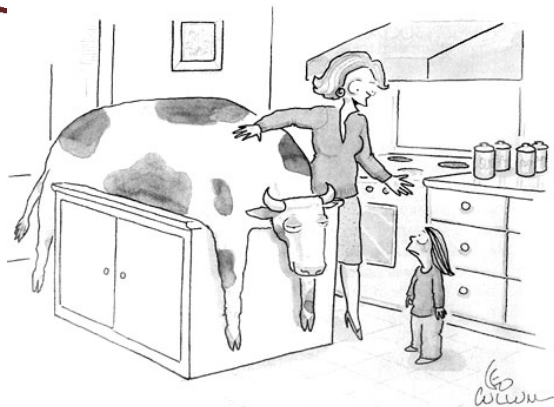
### Cow treatment



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Based on the model, the decision were:

- 102 stalls for fast treatments in the parlor after milking: fertility, hooves, lameness, drying
- Other treatments – send the cow to the hospital
- Queue length :



*"Mommy wants you to know where your food comes from."*



*"I tried looking through rose-colored glasses, but that just made it worse."*



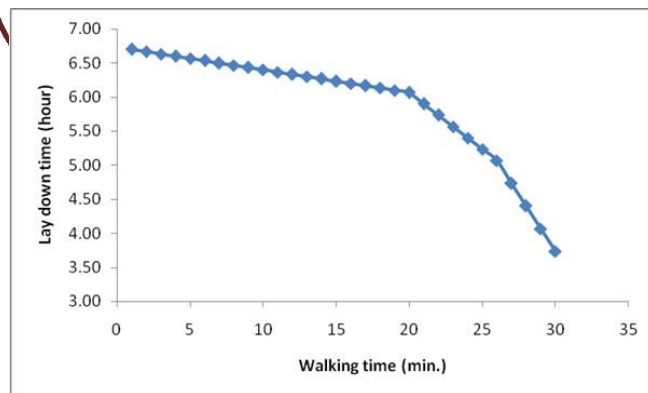
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## A mega dairy in India - results

# Farming area 3. Cow traffic

Based on the model, the decision were:

- the walking time to and from the parlor should not exceed 20 min
- Otherwise the natural lying time is suppressed
- Cow's Time-Budget
- Walking distance and lane width were design



The influence of walking time on the availability of lie down time during one 8-h shift with milking

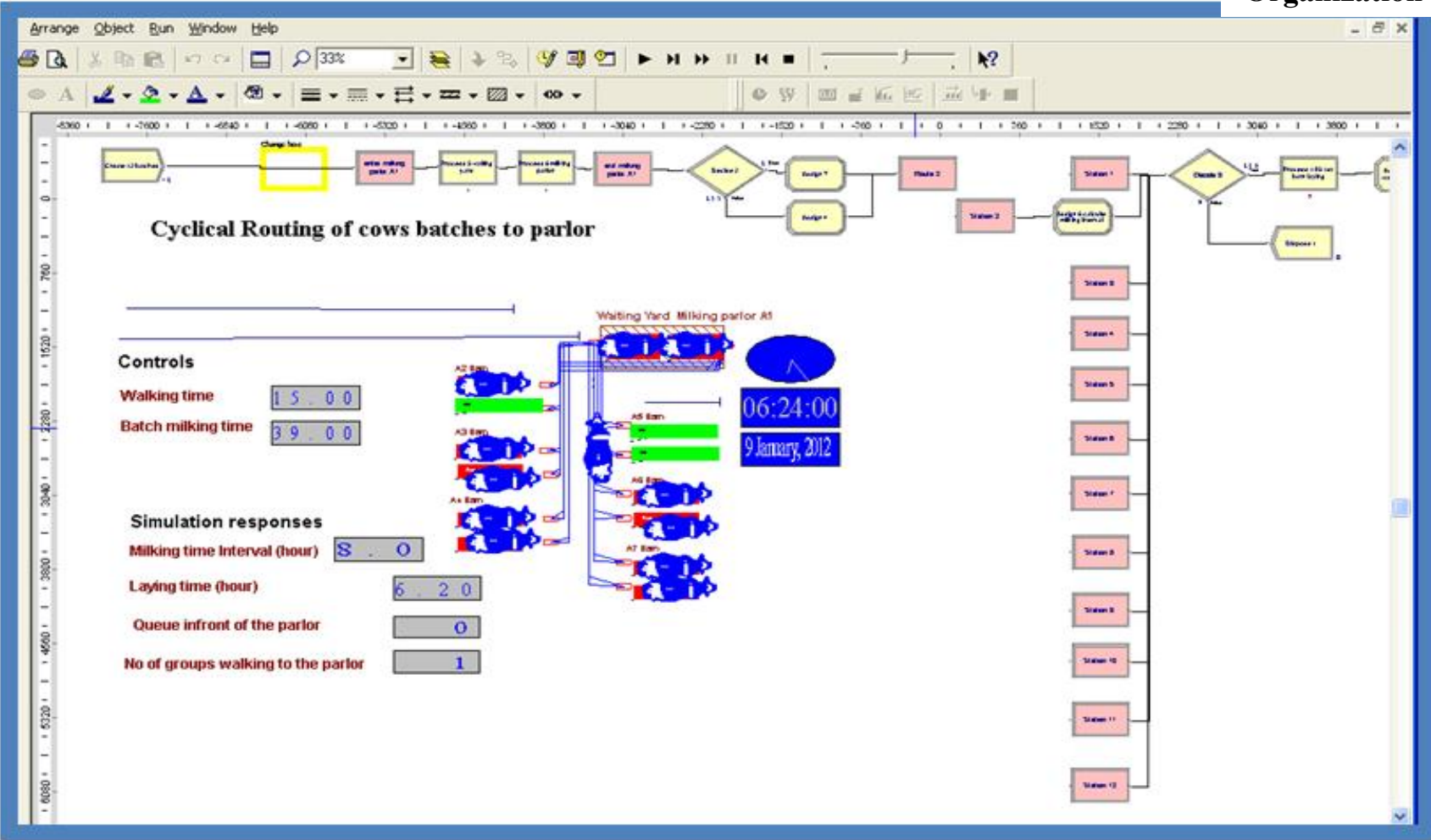




# A mega dairy in India - results

# Farming area 3. Cow traffic

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Cow traffic simulation program objects and user interface; the influence of walking time on the availability of cow reclining time

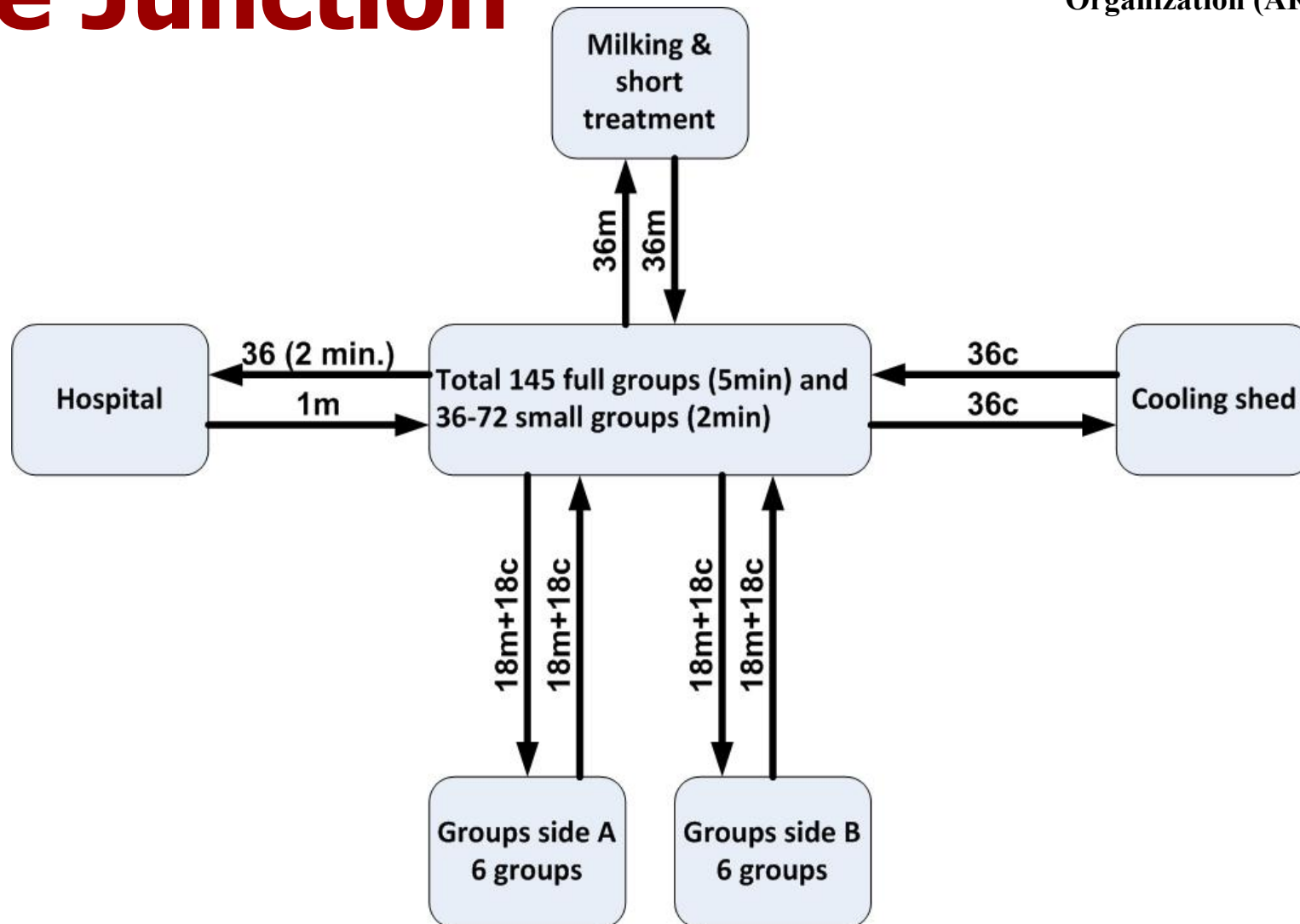
# A mega dairy in India - results

## Farming area 3.

### The Junction



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# A mega dairy in India - results

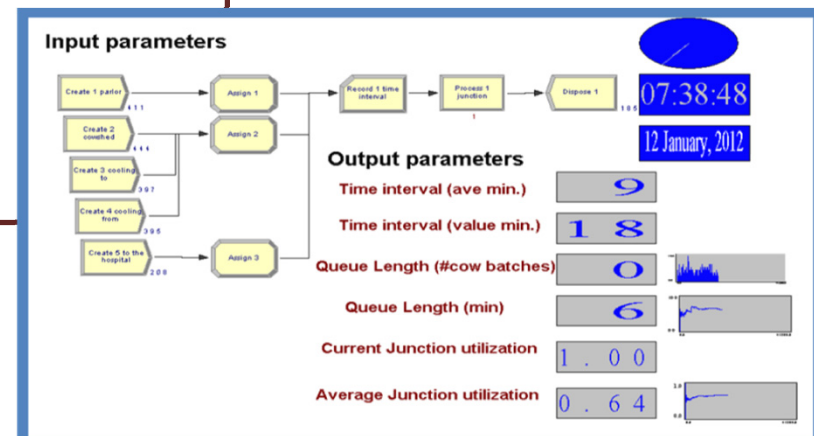
## Farming area 3. The Junction



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### Model suggests:

- Junction crossing time
- 10 min. or less from the parlor
- 5 min. or less from the cooling shed.
- Otherwise – the successive group is being delayed
- Consequently, a 80m buffer was designed and the junction was relocated accordingly





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# A mega dairy in India - results

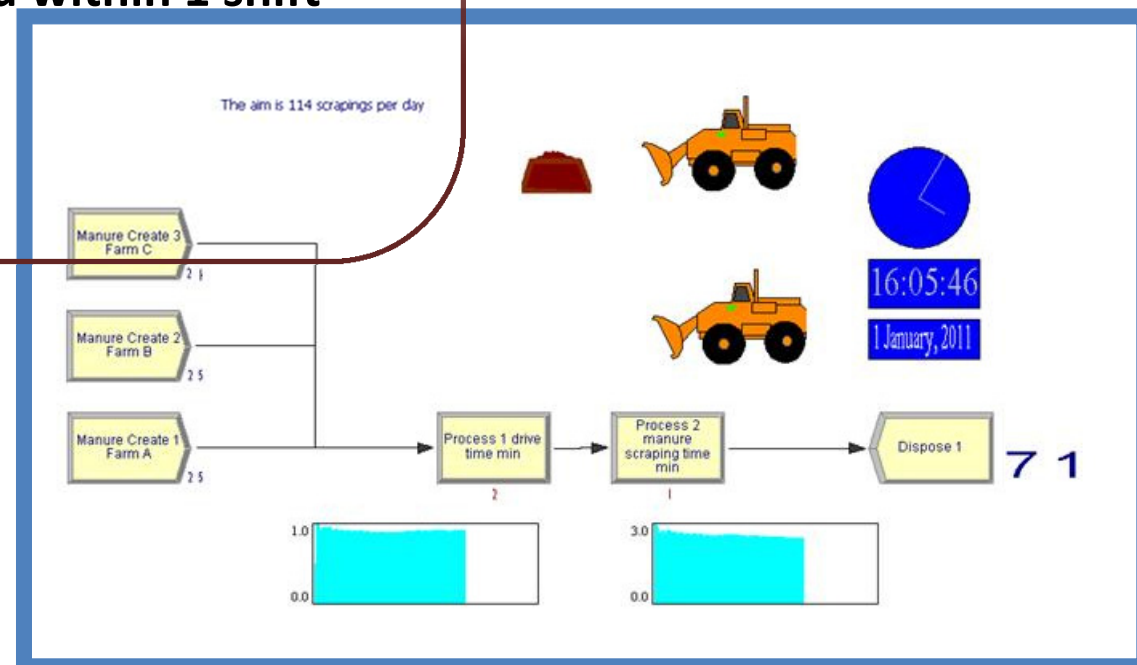
## Farming area 5.

### Manure scraping

Model suggests:

- two tractor shovels are sufficient for the entire farm.
- (before the model- four shovels)
- Tractor utilization is rather high, 0.92–0.95
- The 36 cowsheds can be cleaned within 1 shift
- (before the model two shifts)

Manure-scraping simulation  
program objects and user interface



## A mega dairy in India - results

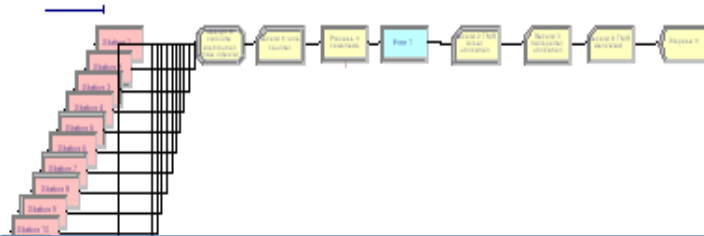


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# Farming area 6. Cow-feed processing and distribution center

### Model suggests:

- Two mixers and two wagons are required to finish 42 rounds within 16.25 h per day (two 8-h shifts).
- (before the model –  
three shifts, four wagon and three mixers)

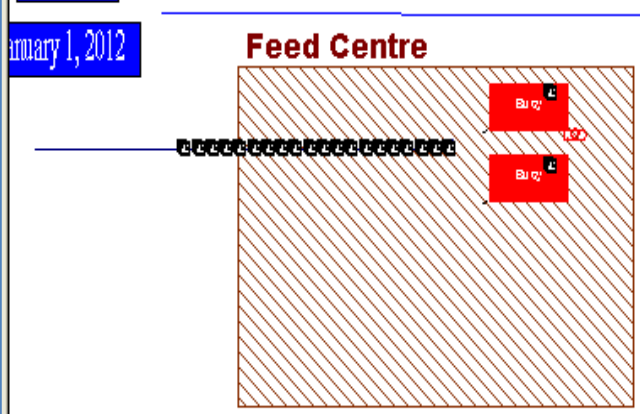


### Input parameters

Driving time (min.) + road crossing (Loaded)	<input type="text" value="12"/>	Velocity (km/h)	<input type="text" value="20"/>	Distance (km)	<input type="text" value="4.0"/>
Driving time (min.) + road crossing (Empty)	<input type="text" value="9"/>				<input type="text" value="3.0"/>
Mixing + Load time (min.)	<input type="text" value="45"/>				
Distribution time (min.)	<input type="text" value="5"/>				

### Model responses

Daily distribution time	<input type="text" value="16:00:00"/>	Static TMR mixer utilization ~	<input type="text" value="1.00"/>
TMR's prepered	<input type="text" value="64"/>	Wagon Transporter Utilization	<input type="text" value="0.50"/>
TMR distributed	<input type="text" value="40"/>	Avg time between wagons	<input type="text" value="22"/>
		Avg Time between transporters	<input type="text" value="22"/>



### # of Trips

Mover 1	<input type="text" value="0"/>	
Mover 2	<input type="text" value="0"/>	

### Number of movers

Mover 1	<input type="text" value="2"/>	
Mover 2	<input type="text" value="0"/>	

### Number of mixers

Mixer 1	<input type="text" value="1"/>	
Mixer 2	<input type="text" value="1"/>	

# A mega dairy in India - results

## Farming area 7.

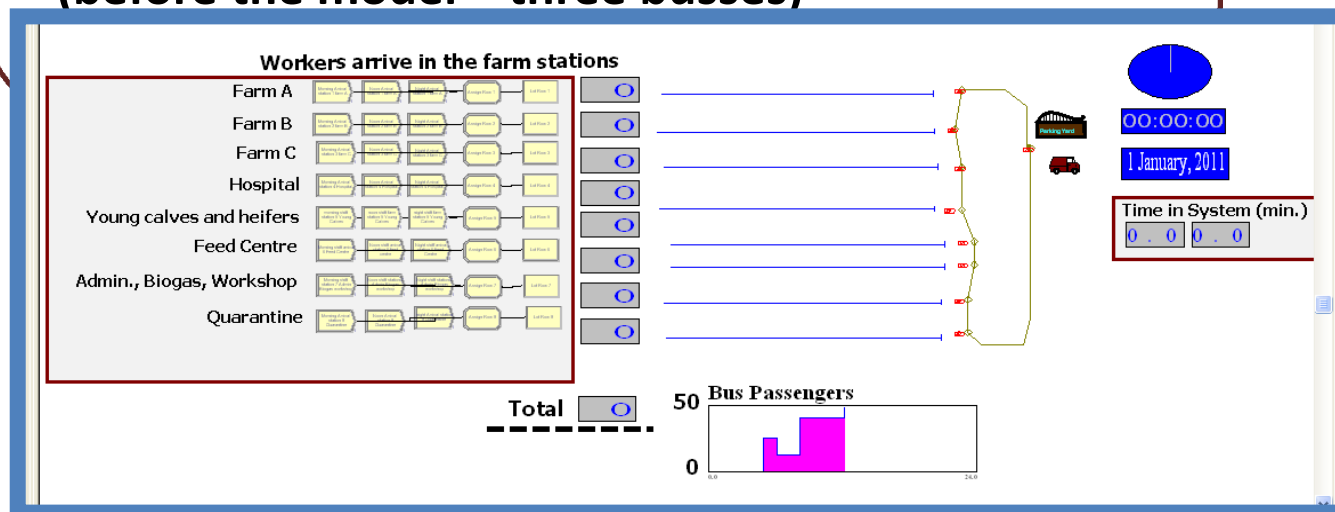
### Labor traffic



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#### Model suggests:

- one single bus carrying 50 passengers seems to be sufficient.
- The bus utilization was 0.28.
- Average transfer time for a worker was 0.34 h each way.
- (before the model – three busses)



Labor traffic  
simulation program  
objects and user  
interface: layout  
view

# Model Validation



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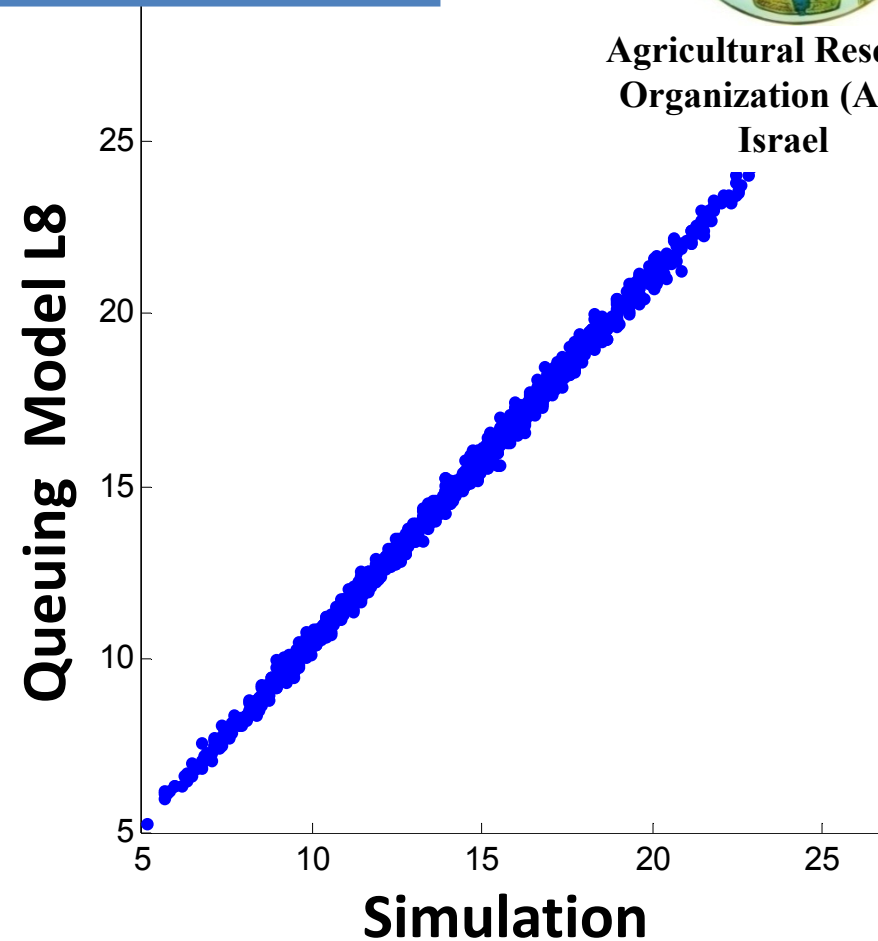
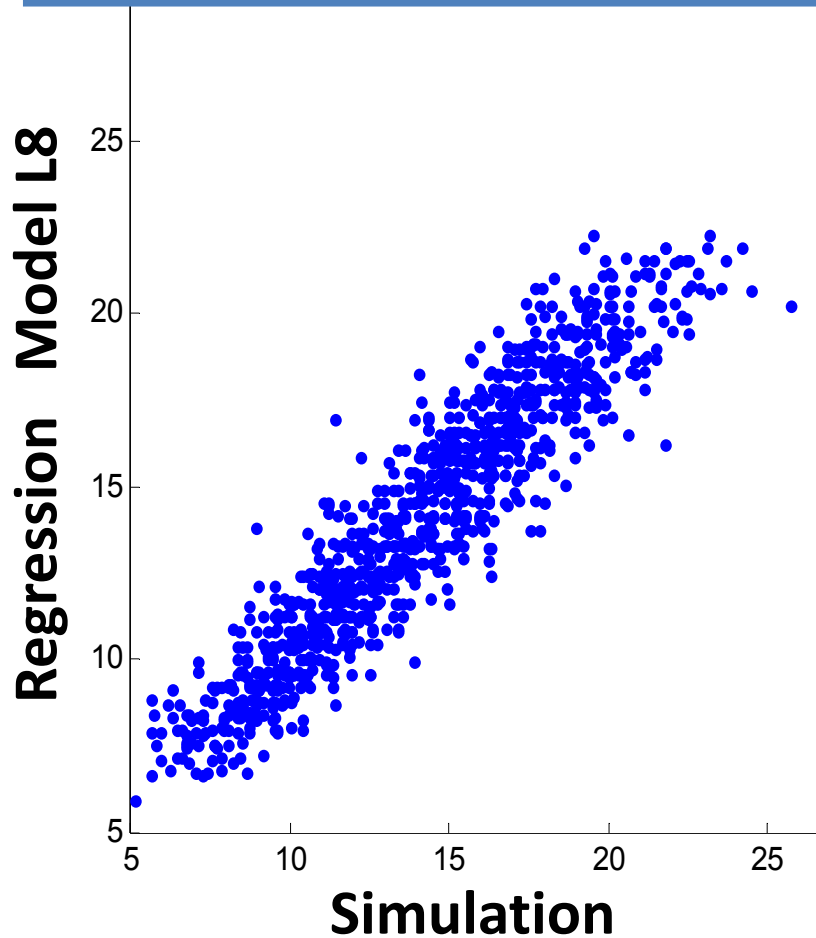


Figure 7. Validation – queuing vs. regression models.



# Conclusions (1)



## Innovative aspects: Systems engineering

(statistic CAD drawing, Excel, each components separately)

failed to handle the mutual

## Design all components as one single system

• A design concept for a mega

• The model incorporates:

- cow traffic,
- milking parlors,
- vet treatment,
- manure handling,
- cow cooling,
- feed-center operation,
- workers' transportation

Aiming at:

## Simulation & Optimization

- animal fr
- environm
- convenient for humans
- economically feasible
- Social aspects - local community
- sustainability

• A problematic junction, and their interrelations

# Conclusions (2)



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- The model found bottle-necks
- The model maximized production capacity in terms of cows throughput in the milking parlor
- The simulation suggested “optimal solution”.
- The model recommendations were discussed with and were **accepted** by the farm managers and designers.
- In further research other aspects should be incorporate:
  - Local community interaction: social issues, animal care tradition
  - Environment
  - Branding and social networks

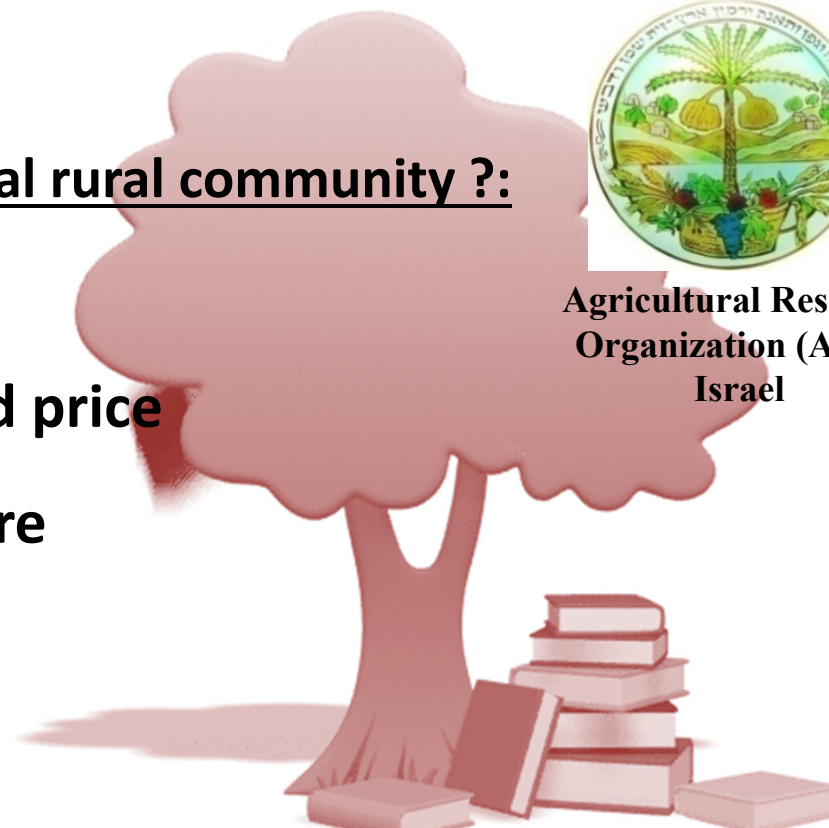
# Open questions

How does a mega-dairy influence the local rural community ?:



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- Roads and water infrastructure
- Land price, and local feed supply and price
- Local tradition concerning animal care
- Odour smell, water contamination,
- Social – are the workers are locals ?
- Branding and social networks ?
- How big do you want to go ?
- Environment, Sustainability ?



**Book – copy , to contribute a chapter -**  
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